DSP INVESTMENT MANAGERS

Firm & Strategy Overview



| People | Processes | Performance |

July 2021

This document is a marketing communication.

The DSP Group – Long History

Successful time-tested legacy in the Indian financial markets

150+

Years of existence (DSP Group) Among the oldest financial firms in India

Founders of BSE

The family behind DSP Group included a founding member of the Bombay Stock Exchange

Market Pioneers

Key figure in the professionalization of capital markets in India

Source: Internal. 30 June 2021: USDINR rate assumed 74.3456

25 years In the Indian asset management industry

- 1. Core Business : Only Investment Management
- 2. Ownership that allows <u>long term thinking</u>: Family-owned and professionally-managed
- 3. Decades of <u>good investment practices</u> : from JVs with Merrill Lynch and BlackRock
- 4. <u>Strong corporate access</u>: DSP Group brought many of the top 300 companies in India to capital markets for the first time
- 5. <u>Experienced Talent</u>: 24 member Equity Investment team, having witnessed many market, economic & business cycles



4 Sovereign / Institutional mandates



Our Principles

- 1. Mindset: Long Term Alpha generation (~200-700) bps of alpha across strategies since inception)
- 2. <u>Investors First:</u> Close funds when margin of safety is low / valuations are sky high
- 3. <u>Investment Frameworks are sacred</u>: Build transparency, clarity & alignment with Investors
- 4. <u>Sustainability:</u> Gradually building ESG frameworks in our portfolios
- 5. <u>Minimize Risk approach</u>: 10th Man concept via "Skeptical analyst" to minimize accidents due to accounting frauds/ bad governance
- 6. <u>Owners Mindset:</u> via Long Term ESOP & hence long term investment decisions
- 7. <u>Skin in the Game</u>: The DSP Group family invests their wealth in DSP Funds. DSP employees too invest in DSP Funds.





Equity Investment Team



SVP – Senior Vice President VP – Vice President AVP – Assistant Vice President

Strictly For Use By Intended Recipients Only

The Opportunity





Where to invest in India? The Equity Investment Landscape

There is a significant investable market beyond the large and mid caps

Source: MSCI. Market cap data as on 6 July 2021. TMC = Total Market Cap, FFMC = Free Float Market-Cap, data as of 5 May 2021. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. All figures are in USD.



How Small caps performed? Active management generated superior return/risk



Our actively managed small and midcap oriented strategy has generated superior return/risk

Source: Bloomberg, Ambit Capital Research, Returns data are net of fees, data from Nov 2006 to 30 Jun 2021. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. All figures are in USD. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. The 'average India focused UCITS returns' refers to the average returns of all India focused UCITS equity funds as listed on Bloomberg.



Alpha elements? low ownership, sparse research and high diversification



Source: Bloomberg, ACE Equity, Internal. Note: Large cap is represented by MSCI India Index and Small Cap is represented by MSCI Small Cap Index. Data as on 28 Feb 2021. For Panel 2 - Institutional holding is as per latest available qtly data (Mar'21/Jun'21) and Analyst coverage is as of 11th July'21; For Panel 3 - holdings data is as of 11th July'21. Correlation data since inception of the fund. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India.



Which companies generate wealth? High ROE and Earnings growth companies

- We analysed data from Indian Large cap, Mid cap and Small cap companies over the past decade to understand their return potential
- Historically in the Indian markets, a combination of healthy ROE and high earnings growth has resulted in superior price performance



There is a sizable pool of high-quality companies that have the potential to provide superior returns

Source: Elara Capital, [MOSL Wealth Creation Studies in India]; * companies with an average 10Y RoE > = 16%, used so as to categorize companies within Small Caps; Constituents of Nifty 500 Index as on Junel 2021 are back tested from the peak of 2008. All returns in INR terms - kindly note that the returns may increase or decrease as a result of currency fluctuations. To understand the table better, we take an example of the third row. We considered all the stocks in the Nifty 500 index, and classified them as Small Cap, Mid Cap and Large Cap based on MSCI definition – please see Appendix. Over the period Jan 2008 market peak to Jun 2021, we found that 27 companies grew from being Small Caps to Large & Mid Caps, with an average price appreciation of 27.4%, Profit pool increase of 14.8% and an average RoE of 27.4%.



Investment Philosophy



Portfolio Manager: Vinit Sambre

Vinit Sambre heads the equity team at DSP and has been with the firm since 2005.

"Patience, embracing volatility and owning capital efficient businesses run by capable managers for long periods of time is my source of wealth creation"

Experience	 23 years of investment experience across 4 major market cycles In-depth knowledge of Indian equities, specifically in the small and mid-cap space Successfully delivered on a variety of mandates including concentrated thematic portfolios
Style	 Buy & Hold Low Turnover Demonstrated capability to identify and back high quality managements / promoters through cycles
Recognition	 Recipient of several awards during his tenure

Source: Internal, as of Jun 2021



Investment Idea Generation



Sources of ideas are many:

- Interactions with 550+ companies a year
 - (including companies outside our coverage)
- 15+ conferences ayear
- Industry experts, supply chain checks
- Sell-side interactions
- Any other source (journals, magazines etc.)

- Daily morning calls
- Weekly all-day team meeting every Wednesday
- Internal screens

Source: Internal, as of Jun 2021



Investment Philosophy – Focus is sustainable long term wealth creation

- Fundamental bottom-up analysis, preferring companies exhibiting:
 - a) Scalability of their businesses
 - b) Sustainable high Return on Equity and earnings growth over time
 - c) Incremental capital allocation in equivalent or better ROE businesses
 - d) Stakeholder awareness and responsible governance



- Long-term investment horizon, turnover ratio ~25% (weight management through cycles).
- Sell Discipline Profitable positions where valuations rise to unsupportable levels, or Loss-making positions where investment thesis not unfolding as envisioned

What we are wary of

- Capital misallocation
- Disruptive competition
- High sensitivity to changing regulations

Our edge: Temperament, Research capability and eliminating behavioral biases

Source: Internal, as of Jun 2021



Pillars of stock selection

Business

Simple & predictable

Exide – Leading battery manufacturer
Ramco Cement – Most profitable south based cement player.
Supreme Industries – Largest polymer processor

Large & high growth potential sectors

Financials, Healthcare, Agriculture

Competitive advantage

Divis – Unique chemistry skills leading to durable topline and bottom line growth(14 year sales CAGR 24%). Very low competition.
IPCA - Lowest cost manufacturing
Ramco Cement – Lowest cost and most efficient cement producer
Voltas – Brand & Distribution

Positive Cash Flows & High ROE

5 Year avg ROE of some of our investee companies Symphony (33%) Supreme Industries (26%)

Businesses at the cusp of a turnaround

Identified companies like Atul Ltd and SRF Ltd early in their cycle which showed: Consistent profit growth Massive turnaround in ROE P/E re rating

Management

Credible & Capable managements

Bajaj Finance which moved from being a small cap to a mega cap in the past 14 years (till FY19). Profit Growth – 53% Price Appreciation – 80% Average ROE – 16%

Passion & Ownership of promoters

Basic check for all portfolio companies

Past track record Basic check for all portfolio companies

Prudent capital allocation

SRF - Superior capital allocation strategy, enabling the company to diversify from technical textiles (commoditized) to high entry barrier businesses such specialty chemicals and refrigerant gases

Valuation

Valuation to be looked at in conjunction with strength of business and quality of management

- Bought Symphony at 14 P/E in Dec 2012.
- Company showed earnings growth of over 35% from Q1 FY 14 to Q3 FY 15
- Held the stock as valuations rose from 14x to 90x
- Trimmed position in 2015 as valuations and growth were not in conjunction and fundamentals were marginally declining

Source: Internal, Jun 2021; The sector(s)/stock(s)/issuer(s)mentioned herein does not constitute any research report/recommendation and our strategy may or may not have any future position in these sector(s)/stock(s)/issuer(s).



Investment Framework



Tax Rate > 20% Payout Ratio > 15% 3 Yr. Avg. ROE >16% 5 Yr. Avg. EBITDA Growth > 13%

5 Yr. Avg. PAT Growth >13%

Margin Increase: EBITDA Growth > Sales Growth

Earnings per share (EPS) Growth variation <100%

Net Debt/EBITDA < 3x

Positive free cash flow yield

Receivables, Inventory & Payable days variation < 30 days

<u>~75% of our portfolio meets</u> <u>these criteria.</u>

The balance ~25% includes companies that we believe are on the cusp of turnarounds and may not satisfy one or more of these criteria today

Quantifying metrics to evaluate the 3 pillars

Source: Internal. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. The data mentioned in this presentation do not constitute any research report/recommendation of the same and the metrics being followed by the DSP Strategy may change in future, Internal, Jun 2021



Learnings through time

- 1. Deep analysis of historical business cycles (over 10-15 years), not merely management's future guidance. *Sterlite Tech*
- 2. Bottom up company research is more useful than predicting macro. Divis / IPCA / Dr Reddy's
- 3. Temperament Ignoring noise and not reacting to every news
- 4. Contra-cyclical plays use temporary disruption / downcycles to buy good companies. *Infosys / Eicher / Ashok Leyland*
- 5. Significant dispersion within each sectors, active stock picking is important. Eliminating losers is the key. *Bajaj Finance / IB*
- 6. Don't forget learnings from past mistakes, general tendency is to forget them in a bull market. *Stopped fresh inflows into flagship small cap fund in the interest of investors*
- 7. We are working with long term mindset and seek investor with long term capital of over 5 yrs. *Buy & Hold philosophy*

Source: Internal, as of Jun 2021. The sector(s)/stock(s)/issuer(s)mentioned herein does not constitute any research report/recommendation and our strategy may or may not have any future position in these sector(s)/stock(s)/issuer(s).



Buy & Hold philosophy

- Align holding periods of investee companies with their entire business cycles
- Portfolio sizing depends upon our assessment of how the company ranks on our philosophy.

TOP 5 GAINERS *	RETURN MULTIPLIER	HOLDING PERIOD (YEARS)	PERIOD HELD
SRF Limited	71.01x	12.0 Years	Jul'09 to Jun'21
Eicher Motors Limited	41.58x	5.1 Years	Mar'09 to Mar'14
Bajaj Finance Limited	16.89x	5.6 Years	Sep'08 to Mar'14
Bayer Cropscience Limited	10.68x	11.5 Years	Sep'08 to Feb'20
GRUH Finance Limited	8.40x	4.8 Years	Mar'08 to Dec'12

* Representative Indian mid cap equities portfolio data. Source: FactSet. The sector(s)/stock(s)/issuer(s) mentioned in this document do not constitute any recommendation of the same. The representative portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).



Strong business + quality management = ignore noise, hold, add opportunistically

Source: Internal, as of 30 Jun 2021. The sector(s)/stock(s)/issuer(s)mentioned herein does not constitute any research report/recommendation and our strategy may or may not have any future position in these sector(s)/stock(s)/issuer(s).



Sell Discipline

Profitable positions where valuations rise to unsupportable levels

Trim / book profits

Symphony – In 2015, when the valuation scaled to unprecedented levels and concerns around growth arose due to early monsoons, we trimmed our position marginally to reflect the growth concerns

Loss-making positions where investment thesis not unfolding as envisioned

Cut losses / Sell

Significant deterioration in fundamentals Corporate governance issues Fraud or misrepresentation of facts Ashapura Intimates – Investment thesis based on management's passion and business potential. Unable to judge financial dressing. Exited position

TOP 5 LOSERS *	PRICE DECLINE	HOLDING PERIOD (YEARS)	PERIOD HELD	AVG WGT DURING HOLDING PERIOD	Learnings
Pennar Engineered Building Systems	-79%	3.2	Sep'15 to Dec'18	0.7%	Capex heavy businesses require clear visibility of growth
Titagarh Wagons Ltd	-77%	2.3	Mar'11 to Jul'13	1.2%	Capex heavy businesses require clear visibility of growth
Ashapura Intimates Fashion Ltd	-95%	1.3	Jul'17 to Dec'18	0.9%	Fortified our core beliefs of not purely relying on management guidance, which we did due to lack of historical cycle data
Navkar Corp Ltd	-72%	2.6	Mar'16 to Dec'18	0.7%	Be watchful about adverse regulatory changes and capital misallocation
Indo Count Industries	-66%	2.2	Oct'16 to Dec'18	0.8%	Fortified our core beliefs of not purely relying on management guidance

* Representative Indian mid cap equities portfolio data

Source: FactSet. The sector(s)/stock(s)/issuer(s) mentioned in this document do not constitute any recommendation of the same. The representative portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).

Mistakes - a source of learning.



Source: Internal, as of Dec 2019. The sector(s)/stock(s)/issuer(s)mentioned herein does not constitute any research report/recommendation and our strategy may or may not have any future position in these sector(s)/stock(s)/issuer(s).

Strategy Characteristics, Performance and Risks



Differentiated from the typical Indian benchmark (MSCI India)

Not our portfolio!

This is our portfolio!



Stocks	Total Market Cap in USD bn	Weight in DSP Strategy Portfolio
Balkrishna Industries Ltd	5.8	3.91%
Max Financial Services Ltd	4.9	3.82%
Manappuram Finance Ltd	1.9	3.61%
Supreme Industries Ltd	3.7	3.55%
Atul Ltd	3.6	3.54%
Ipca Laboratories Ltd	3.5	3.24%
Coromandel International	3.6	3.06%
Infosys Limited	90.6	3.05%
City Union Bank Ltd	1.7	2.89%
Cholamandalam Investment	5.7	2.88%
DSP Strategy (top 10)	10Y Avg ROE	10Y EPS CAGR
	19.0%	16.6%

Source: MSCI, Elara Resarch. Total Market-Cap, data as of 30 Jun 2021. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. * Trailing ROE and EPS have been provided. For MSCI India Index, includes ROE for Hindustan Unilever ROE of 95.8% which is an outlier value. Also, top 10 weights have been rebalanced to 100 for the purposes of the portfolio ROE and EPS calculations.



DSP Strategy Characteristics

Number of Stocks						48
Cap-wise split			Small Cap – 59.5%, Mid	Cap – 26.0%, L	arge Cap – 10.0	%, Cash – 4.5%
Portfolio Turnover (last 12m)						17%
Strategy AUM					,	~US\$ 1,731 mn
Metrics (US\$)	5 Years	Since Inception	Portfolio Metrics	FY21E	FY22E	FY23E
Return(CAGR)			EPS Growth (%)	13.5%	19.8%	21.9%
Fund	13.91%	11.69%	P/E	37.8	34.7	28.4
Benchmark (MSCI India SmallCap)	13.69%	7.28%	P/BV	7.1	6.1	5.3
	10.0070	7.2070	ROE	18%	18%	19%
Volatility %			Sector-wise Split		Weig	ht
Fund	22.72%	30.54%	Financial Services		20.4	%
Benchmark (MSCI India SmallCap)	27.62%	35.64%	FMCG/Retail		10.9%	
			Consumer Durables		10.7%	
			Auto		9.6	%
Risk Free Rate (3m US Libor)	1.41%	1.29%	IT/Telecom		7.7	%
Sharpe Ratio			Building Materials		7.4	%
Fund	0.55	0.34	Pharma/Healthcare		7.19	%
Benchmark (MSCI India SmallCap)	0.44	0.17	Agri		5.8%	
	0.44	0.17	Chemicals		5.3	%
			Capital Goods		4.8	
Beta	0.78	0.83	Oil & Gas		3.1	
Tracking Error	8.13%	8.82%	Textiles		1.3	%

Source: Internal, all returns are net of fees, as of 30 Jun 2021; Portfolio metrics table and sector-wise split as of 13 Jul 2021. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. Market-cap split based on MSCI classifications.



Possible risks of investing in small cap companies

Investing into small cap and mid cap companies could come	e with a variety of risks such as, but not limited to
Business model might not scale	Liquidity risk
Corporate governance concerns	Key-man (promoter) risk
Volatility in returns	Unproven business models
Insufficient data on businesses	

Additional country risks for international investors may also apply such as political risk, currency risk, macro risk, regulatory risk, sovereign risk, economic risk to name a few.

Source: Internal



Maximum drawdowns



A drawdowns analysis suggests that an actively managed India small cap funds is not different from the large & mid cap index...

Source: Bloomberg, Data from Dec 2000 to Jun 2021. *Data from DSP Strategy from Nov 2006. All figures in USD



Performance track record

USD CAGR Performance as on 30 June 2021.	1-Year	3-Year	5-Year	8-Year	10-Year	Since Inception
Compared with all UCITS funds focused on India.	30-Jun-20	29-Jun-18	30-Jun-16	28-Jun-13	30-Jun-11	14-Nov-06
DSP Representative Fund	62.83%	14.47%	13.91%	19.43%	11.31%	11.69%
Ranking	9	6	6	1	1	2
No of funds	43	42	40	35	34	22
Quartile Position	1	1	1	1	1	1
Average India focused UCITS returns	56.72%	9.90%	10.48%	11.49%	6.55%	7.05%
MSCI India USD	56.36%	11.85%	11.85%	10.05%	5.52%	6.39%
MSCI India Small Cap USD	92.75%	11.75%	13.69%	16.37%	7.78%	7.28%
Custom 20:80 Composite Index	85.47%	11.77%	13.32%	15.10%	7.33%	7.10%

The DSP Strategy has generated alpha over the custom composite benchmark in 3Y, 5Y, 8Y, 10Y and Since Inception periods

The DSP Strategy has generated alpha over the custom composite benchmark in <u>11 out of 14 years</u>

CY Performance	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006 (from 14th Nov)
DSP Strategy	20.54%	6.9%	-17.7%	48.8%	8.6%	2.4%	66.8%	-10.0%	40.5%	-38.7%	34.9%	129.2%	-66.4%	73.5%	3.7%
Ranking	8	19	54	12	2	10	2	41	2	35	2	2	30	10	28
No of funds	43	44	63	60	56	55	54	51	49	46	41	39	38	34	32
Quartile Position	1	2	4	1	1	1	1	4	1	4	1	1	4	2	4
Avg India focused UCITS	14.9%	6.1%	-13.3%	41.8%	0.8%	-2.3%	40.1%	-5.9%	29.3%	-35.3%	20.9%	91.7%	-62.7%	68.3%	4.9%
MSCI India USD	15.6%	7.6%	-7.3%	38.8%	-1.4%	-6.1%	23.9%	-3.8%	26.0%	-37.2%	21.0%	102.8%	-64.6%	73.1%	5.1%
MSCI India Small Cap USD	20.9%	-4.7%	-26.0%	67.0%	0.3%	2.4%	56.9%	-14.2%	36.3%	-48.2%	20.2%	126.0%	-72.5%	95.9%	4.6%
Custom 20:80 Composite															
Index	19.9%	-2.2%	-22.2%	61.3%	0.0%	0.7%	50.3%	-12.1%	34.2%	-46.0%	20.3%	121.3%	-70.9%	91.3%	4.7%

Source: MSCI. Internal, Bloomberg, data as of 30 Jun 2021. DSP Strategy returns are net of fees. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index. Past performance is not a reliable indicator of future results. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India.



ESG / RISK Framework



Indicative Forensic Analysis Framework

The Fund will follow a focused, disciplined, and multi-staged investment diligence and decision-making process which takes into account a consideration of some or all of the following factors, such as the indicative forensic analysis framework below, conducted by the Skeptical Analyst.

	Area	Checks
		Aggressive accounting policies/ structuring
		Cost capitalisation/ deferral
		Tax structuring
	Earnings quality	Non - core / other income dependency
		Varying costs movements, frequent one-offs
		Employee cost, provident fund, Employee Stock Options (ESOPs), depreciation checks
it√		Intersegment accounting/ unallocables
ler		Earning to cash conversion
dſ		Disguised debt (acceptances) & Vendor financing
ng		Working capital days trend (Payable days high)
l ii	Cook flows 8 working conital quality	Operating expenditure ("Opex") v capital expenditure (Capex") payables
accounting quality	Cash flows & working capital quality	Receivable factoring / Off Balance Sheet structuring
Ŭ		Cash flow source and utilisation
		Capex to Gross/ Net block
sle		Dividend without cash flows
Financials/	Balance sheet risk, Capital allocation	Profit to networth accretion
lar		M&A, Intangibles, accounting tricks
Ē		Inter corporate deposits/ loans/ advances
		Unhedged currency risk
		Leverage - actual vs reported
		Unexplained high cash levels/ current account balances
		Contingencies/ commitments/ liabilities
		Investments in Subsidiaries, Joint Ventures/ impairments/ Capital allocation
		Revaluations/ write offs and RoE/RoCE impact
		Related party transactions (reported, unreported), Brand ownership, etc
>		Key Management Personnel remuneration vs Profits, Conflict of interests
lit		Pledging, group leverage, shareholding structure
na	Board, Governance and promoter quality	Auditors quality, fees and internal auditors
tq		Independent directors strength and skill set
en		Frequent Board/ management changes
Management quality		Credit rating trends
age		Non-financial source, media articles/ red flags
ană		PEPs (political links), AML/ FATF sanctions
Ξ	Forensic/AML/Offshore links and other checks	Offshore links
		Goods & Services Tax / tax / provident fund non compliance, penalties
		Criminal/ civil litigation history



ESG integration

Two pronged approach

1. **INVESTMENT**: Integration of ESG factors into investment analysis



A sample snapshot from our Internal tracking sheet with MSCI ESG scores (purely representative)...

Mcap Rank	NAME	GICS Sector	Analyst	ESG Rating	Ind adjusted number	E	E wt	S	S wt	G	G Wt
1	RELIANCE INDUSTRIES LTD	Energy	RS	BB	3.8	4.7	56	4.1	19	3.4	25
2	TATA CONSULTANCY SVCS LTD	Information Technology	MS	AA	8.4	6	24	6	50	4.2	26
3	HDFC BANK LIMITED	Financials	DG	A	7.1	2.4	9	5.1	60	6.6	31
4	HINDUSTAN UNILEVER LTD	Consumer Staples	MS	A	6.7	7.8	32	4.4	52	4.8	16
5	ITC LTD	Consumer Staples	MS	AA	8.1	3.7	33	3.9	51	6.6	16
6	HOUSING DEVELOPMENT FINANCE	Financials	DG	A	5.9	6.8	5	4.7	67	5.1	28
7	INFOSYS LTD	Information Technology	MS	AA	7.6	4.7	24	5.4	50	6.9	26
8	STATE BANK OF INDIA	Financials	DG	В	1.5	0.9	8	3.9	58	4.2	34
9	KOTAK MAHINDRA BANK LTD	Financials	DG	A	6.3	1.3	8	5.1	58	6.2	34
10	ICICI BANK LTD	Financials	DG	BB	3	3	8	4.5	58	4.1	34

2. <u>STEWARDSHIP</u>: Engagement with companies - CXOs, board members and investors relations teams, including proxy voting

Source: Internal, as of Jun 2021. | The above information is only for illustration purpose and should not be construed as recommendation of the stocks.



Investment Risk Management at DSP

Portfolio Risk Monitoring

- Independent Risk & Quantitative Analysis team (RQA)
- Regular Risk meetings to "Hold a Mirror" to portfolio risk
- Macro stress testing
- Sector & style exposure & returns monitoring, market trends
- Tolerance limits for stop losses and drawdown



- Stock level contribution to risk
- Predicted vs delivered volatility & beta
- Factor risk breakdown of portfolio, including NAV at risk analytics
- Tactical indicators for monitoring reversal risks



- Constant review of performance: large winners / losers
- Constant monitoring of investment thesis with research team

Current portfolio +/-25% refers to the assets (AUM) in the strategy increased or decreased by 25%, as two alternative scenarios, to depict how liquidity of the portfolio could change under these new AUMs



Source: Internal; Note: Investment process is subject to change. Charts / Tables depicted are purely illustrative in nature. The above information is only for illustration purpose and should not be construed as recommendation of the stocks. To explain the worst-3-day-drawdown table, the first row represents the biggest redemption ever seen by the fund, in a consecutive-3-day period, which in this case was about 4.16% of AUM and occurred on 7th Jan 2013.



Fund Terms and Structure



Fund Terms

Objective*: The DSP India Equity Fund (the "Fund") aims to achieve long term capital appreciation from a portfolio that is substantially constituted of equity and equity related securities of mid cap and small cap companies.

Investment philosophy : Bottom-up approach to stock picking.

Universe: It is anticipated that the Fund will invest across the entire range of capitalizations (across large cap, mid cap and small cap), however there will be a focus on mid cap and small cap companies. The classification of capitalizations will be based on the classifications of securities comprised in the MSCI INDIA INDEX and the MSCI INDIA SMALL CAP INDEX, which are the indices used by the Fund for performance comparison purposes only.

Diversified: Typically portfolio of ~50 stocks across market capitalization

Risk management: Governed by a robust risk framework; No leverage;

Fund Structure	DSP India Equity Fund is a compartment of DSP Global Funds ICAV, an umbrella UCITS V compliant ICAV
Share class	Seed Class
ISIN code	IE00BK0WZ337
Investment manager	DSP Investment Managers India Pvt. Ltd.
Domicile	Ireland
Inception Date	15 March 2021
Reference Currency	USD
Dealing and Valuation	Daily
Administrator	HSBC Securities Services (Ireland) DAC
Depository Services	Depositary – HSBC France, Dublin Branch
Management Company	KBA Consulting Management Limited
	(i) 0.70% of the Net Asset Value of the Seed Class when the Net Asset Value of the Fund is up to \$150 million; or
Seed Share Class – Total Fee and	(ii) 0.60% of the Net Asset Value of the Seed Class when the Net Asset Value of the Fund is greater than
Operating Expenses	\$150 million and up to \$300 million; or
	(iii) 0.40% of the Net Asset Value of the Seed Class when the Net Asset Value of the Fund is greater than
	\$300 million
Other fees	As set out in the Prospectus

Note: The Fund's Net Asset Value may have an elevated volatility due to its investment policy.

Source: Internal; *There is no guarantee that the fund will achieve its objective.



DSP Global Funds ICAV: Structure

DSP GLOBAL FUNDS ICAV - An umbrella type Irish collective asset-management vehicle with segregated liability between Funds



Note: The Fund's Net Asset Value may have an elevated volatility due to its investment policy.

Source: Internal; *There is no guarantee that the fund will achieve its objective.



Seed share class - Pricing



* Operating expenses are capped at 25 bps, irrespective of AUM. # Operating expenses can reduce over time with economies of scale. Other fees: As set out in the Prospectus, if any



Appendix



Market-cap Classification: SEBI versus MSCI

SEBI classification		MSCI classification		
Large Caps	# 1 rank by TMC # 100 rank by TMC	MSCI Large Caps MSCI Mid Caps	# 51 rank by FFMC	SEBI-MSCI Potential Overlap
Mid Caps	# 101 rank by TMC # 250 rank by TMC	MSCI Small Cape		
Small Caps	# 251 rank by TMC		# 286 rank by FFMC	

Source: MSCI, SEBI, as of Jan 2020. SEBI is Securities and Exchange Board of India, the Indian securities market regulator. TMC = Total Market Cap, FFMC = Free Float Market-Cap. Indices are unmanaged and used for illustrative purposes only and are not intended to be indicative of any fund's performance. It is not possible to invest directly in an index.



Evolution of DSP

The DSP Group, headed by Mr. Hemendra Kothari is one of India's oldest financial services firms having commenced its stock broking business in the 1860's



Source: Internal



DSP Organization Structure - Senior Management



Source: Internal, as at Apr 2021


Incentives aligned to investment objectives

Factors driving performance - Analysts	Share
Model Portfolio outperformance	[]%
Fundamental attributes - Thesis, Extent of variation on chosen fundamental parameters	[]%
Hit ratios – Strong Buys outperforming Buys and so on	[]%

Factors driving performance – Portfolio Managers				
Fund performance v/s Benchmark (for each fund managed by PM proportionate to fund AUM)				
3Y and 1Y (rolling returns)	[]%			
Other activities				
Active interaction, engagement, mentoring analysts, adherence to framework	[]%			

Source: Internal; Actual allocations to each factor may be discussed over a call.



EMs under-represented in Global Equities compared to Global GDP



Source: IMF, World Economic Outlook Database, Morgan Stanley Research, October 2020; * EM refers to emerging markets and developing economies as per IMF



Asia's Share in World GDP is steadily rising



Year

Source: ADB, Morgan Stanley Research, as of May 2021



India – GDP growth and market returns



MSCI Country In Returns (USD)	dex CAGR	ACWI World	US	Europe	Japan	UK	China	India	Brazil	Russia	MSCI EM
10Y		9.8%	14.3%	5.5%	7.1%	3.6%	7.0%	5.4%	-3.0%	1.7%	5.1%
15Y		7.6%	10.3%	4.4%	3.6%	2.9%	9.9%	8.0%	3.7%	1.3%	6.5%
20Y		6.8%	7.7%	5.3%	3.5%	4.2%	10.9%	12.0%	8.5%	10.1%	9.7%
CAGR	10Y	15Y	20Y								
USDINR Cross	-5.0%	-3.2%	-2.3%								

Source: Morgan Stanley Research, as of 6 July 2021.



World Economy Growth Contribution (International \$)

2018-2019

		India 13.1%	United States 13.4%		
China 31.6 %	Indonesia 3.8%	Japan 2.3%	Mexico 1.3%	France 1.4%	United Kingdom 1.4%
		Russia 1.9%	S.Korea 1.3%	Philippines 1.1%	Spain 1.2%
All Other Economies Combined 18.1%		_	Egypt 1.5%	Thailand 1.4%	Italy 0.7%
Combined 18.1%	Germany 1.6%	Brazil 1.4%	S.Arabia 0.6%	Canada 1.0%	Pakistan 0.9%

2022-2023

		India 15.2%		United States 9.2%		
China 28.2%	Germany 1.7%		Japan 1.7%	Egypt 1.2%	United Kingdom 1.3%	
		Mexico 1.4%	Turkey 1.6%	S.Korea 1.4%	Bangladesh 1.1%	
All Other Economies Combined 21.8%	Brazil 1.9%		France 1.2%	S.Arabia 1%	Malaysia 1%	
	516211 1.370	Russia 2.1%	Philippines 1.2%	Thailand 0.9%	Vietnam 0.9%	

Source: IMF, WEO Database-October 2019 Edition, Morgan Stanley Research





Is sustained 9 - 10% nominal GDP growth for a large economy even possible?

- So 9 to 10% nominal GDP growth is certainly possible, over a 10 year period or longer.

Source: Goldman Sachs Global investment Research, December 2019.

DSP



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India: Structural, not tactical



Banking, Insurance, Loans, mortgages, mutual funds all underpenetrated

Tremendous runway for <u>infrastructure</u> growth

- 1. HIGHWAYS only 2% of network, 40% of traffic
- 2. **PORTS -** ~217 ports versus China's ~2400 as of FY20
- 3. AIRPORTS ~125 airports versus China's ~235 as of FY20
- 4. RAILWAYS freight:22 kmph; passengers: 50 kmph
- 5. POWER 25% T&D losses
- 6. HOUSING affordable housing schemes targeting 29mn households by 2022, across rural and urban areas

Source – Spark Capital Research, Jan 2021





2 Falling data costs boosting consumption

India Well Positioned on 3Ds: Debt, Demographics and Deflation







- 4 Demonetization: A surprise 4th 'D'!
- For crackdown on black money, money laundering, counterfeiting.
- Short-term tremors, but positive in the long-term.
- Prime Minister Modi seen as a visionary leader, fully committed to the development of India.
- Corporate clean-up, Balance-Sheet firm-up.
- GST (Goods and Services Tax)
 - Prevent tax evasion
 - Widen tax base
 - Increase tax/GDP ratio

Source: Morgan Stanley (Panels 1, 2 and 3), DSP BlackRock (Panel 4).. There is no guarantee that any forecast make will come to pass. For Panel 1, *Data as of 3Q20. For Panel 3, *Latest as of July 19 for Malaysia and Sep Philippines, March 21 for others.



Current Government's key reforms

Taxation	Bankruptcy law	Supply side reforms	Banking/Financial inclusion
 Key structural reform of GST implemented on 1st July 2017 Corporate tax rate bought down from 30% to 22% Work has begun on Direct Tax Code which aims to simplify/rationalise personal tax laws 	 Single law governing insolvency and liquidation proceedings Once fully implemented, will help in improving ease of doing business in India, deepen bond markets and also solve NPL issues of the banking sector 	 Online environment and forest clearance process, credit availability, electricity availability etc. Key objective to improve India's ranking from 130 to within 50 over 2 years Work on simplifying labour complex labour laws to merge into 4 labour codes. Facilitating the APMC reforms in agriculture 	 Financial inclusion plan (JAM trinity) Direct transfer of social benefits/subsidies ~320 mn+. bank accounts opened since Sep-14 vs. 625 mn accounts in the last 65 years Consolidation within large number of PSU banks

Source: UBS Research, Aug 2020



Why should one consider a direct India exposure? (i.e. not via EM)



Source: Morgan Stanley, 6 July 2021 (World – MSCI All Country World Index, DM – MSCI The World index; USA – MSCI USA; UK- MSCI United Kingdom). MSCI India index data based on total returns with dividend reinvestment. It is not possible to invest directly in an index. For Panel 4, FPI is Foreign Portfolio Investors registered with Securities and Exchange Board of India (SEBI), DMF is Domestic Mutual Funds.



India - Well-diversified across sectors

MSCI Sectors	India	China	Korea	Taiwan	Hong Kong	Singapore	Malaysia	Indonesia	Australia
Energy	12%	1%	2%	0%	0%	0%	4%	4%	3%
Materials	10%	3%	8%	6%	0%	0%	8%	10%	20%
Industrials	4%	5%	7%	3%	13%	8%	7%	0%	5%
Consumer Discr	8%	33%	10%	2%	7%	2%	4%	7%	7%
Consumer Staples	9%	5%	4%	2%	3%	4%	13%	11%	5%
Financials	26%	14%	7%	12%	48%	55%	34%	51%	35%
Health Care	6%	8%	5%	0%	0%	0%	14%	2%	11%
Information Technology	16%	6%	47%	72%	0%	2%	0%	0%	3%
Communication Services	3%	19%	10%	2%	1%	10%	9%	15%	2%
Utilities	5%	2%	1%	0%	9%	0%	8%	0%	2%
Real Estate	0%	4%	0%	0%	19%	19%	0%	0%	7%
Top 2 Sector Weights	42.40%	52.40%	56.60%	84.50%	66.80%	73.60%	47.40%	65.90%	55.60%

India is well diversified across sectors

As on 6 July 2021 | Source: Morgan Stanley. Based on MSCI Indices

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Earnings: It's what really matters the most



Earnings growth likely to average around 24% for FY20-FY22E



Source: MOFSL. Data as of 30 June 2021. CAGR – Compounded annualized growth rate. FY Note: There is no guarantee of returns/income generation in the Scheme. Further, there is no assurance of any capital protection/capital guarantee to the investors in the Scheme. Forecasts may not come to pass.





Active managers have consistently outperformed passive

Note: Sharpe ratio has been calculated as the average of rolling 3/5/10/15 year returns divided by the standard deviation of all 3/5/10/15 year returns respectively. Mutual funds with less than 3 year AUM history have been excluded from this analysis. All returns are calculated in USD terms. Latest data as of 30th June 2021. Forecasts may not come to pass.



Small and Mid Cap Valuation Differential to Large Cap

<u>Kindly note that the following 'mid' and 'small' cap nomenclature is from an Indian regulator (SEBI) perspective. Accordingly, the</u> strategy has > 65% invested in the 'mid' cap bucket at all points (i.e. chart on the left is more relevant)



Source: Bloomberg , Ambit research, 30 Jun 2021.



Stock Elimination

- 1. Avoid highly cyclical commodity companies as it is not our strength to predict these cycles (such as in metals and commodities companies)
- 2. Generally avoid companies doing frequent dilution / capital raises because principally it may be a sign of capital inefficiency and are prone to misuse of cash, except banking companies.
- 3. Generally avoid companies with complex holding / capital structure, multiple subsidiaries created without strong justification and promoters with multiple business interests.
- 4. Avoid companies with known capital governance issues (these become tempting investments during strong bull markets)

Source: Internal, Jun 2021



Historical portfolio holding examples - SRF Ltd

Commodity Business to IP Driven company

- ECONOMIC MOAT Unique chemistry skill within specialty chemicals and refrigerant gases
- COMPETITIVE ADVANTAGE Long lead time to win orders, continuous R&D on process technology and ability to withstand adverse business cycle
- MANAGEMENT ROE Focused. Moved from commodity type to IP driven business which helped to increase Return of Invested Capital (ROIC) of the company
- LONGEVITY OF GROWTH
 - Within the Specialty chemical market, the company has less then 1% exposure in USD 50 bn global agro market thereby providing a runway for growth going forward
 - Refrigerants caters to cooling solutions for Auto and Building, which are significantly underpenetrated in India
 - Having cost competitiveness, it has large export market to cater as well



BUSINESS CYCLE AND VALUATION MATRIX –

Time Frame: FY14 to FY19

Sales	EBITDA	PAT	Returns
Growth	Growth	Growth	(Dec'13 – Dec'19)
1.9x	2.7x	4.0x	>17x



Source: DSP Investment Managers - internal research, Factset

The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).

Note: In the BCV quadrant illustration alongside, companies experiencing an improving Business Cycle (low to high) are typically favorable investments. However, this needs to be seen in conjunction with Valuations. While lower valuations usually provide good entry points, during times of market euphoria, this might push investors into investments that turn out to be value traps. In general, we would look to trim our weights in companies at the top of the Business Cycle and which have discomforting valuations.

High Valuation and Bottom of the Business Cycle

Strictly For Use By Intended Recipients Only

Historical portfolio holding examples – Supreme Industries

Driven by ROCE obsession

- The company has been in existence for ~78 years
- Very high standard of corporate governance
- Largest producer of plastics and allied products in India with diversified product portfolio across industrial, B2C and patented products
- Prudent capital allocation reflected in healthy return ratios of the company consistently
- Enjoys healthy market share in each of its product portfolio
- Strong distribution network with more than 3400 channel partners which acts as entry barrier
- Increasing capacity by 40% of over next 24 months funded by internal accruals which will aid growth for next 3-5 years



SUPREME INDUSTRIES - ROE

FY07 FY08 FY09 FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY19

Source: Internal, Bloomberg, Jan 2020. The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).



Historical portfolio holding examples - Symphony

Focused approach

- ECONOMIC MOAT Product Innovation. Consistently adding product portfolio every year to improve customer experience. The business model ticks all boxes of what we say as "HedgeHog Effect"*
- **COMPETITIVE ADVANTAGE** Largest Air Cooler player with 50% market share in Organized market in India. Asset Light model with strong focus on distribution (network with access to 1000+ distributors and 30000+ dealers)
- MANAGEMENT Generates superior ROE and ROCE on a consistent basis.
- LONGEVITY OF GROWTH -
 - 50% market share in organized player. Unorganized market players have substantial market share in air cooler market. With the introduction of GST, Shift of Unorganized to Organized, would enable to the company to grow sustainably.
 - Scaling into Industrial cooling would add to further growth in revenues and diversification to overseas market will help in moderating the impact of seasonality.



Time Frame: FY13 to FY18



Source: DSP Investment Managers – internal research. Factset

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Note: In the BCV quadrant illustration alongside, companies experiencing an improving Business Cycle (low to high) are typically favorable investments. However, this needs to be seen in conjunction with Valuations. While lower valuations usually provide good entry points, during times of market euphoria, this might push investors into investments that turn out to be value traps. In general, we would look to trim our weights in companies at the top of the Business Cycle and which have discomforting valuations.

High Valuation and Bottom Strictly For Use By Intended Recipients Only 54 of the Business Cycle

Historical portfolio holding examples – City Union Bank

Boring banking drives 110+ years of profits and dividend payout

- The company has been in existence for ~115 years
- City Union Bank (CUBK) is amongst the few banks in the world to have just 7 CEOs appointed in 100+ years of operations – highlight of management consistency and stability
- Focused on its roots even today i.e. lending to small business traders which is 50%+ of advances. Relationship based banking with increasing blend of technology
- CUBK has 0.4% loan market share today and focus remains on replicating the business model across India
- Ultimate credit losses (write-offs) have been less than 100bp over last 10 years
- Consistently delivering above industry average return on assets and equity





Source: Internal, Bloomberg, Jan 2020. The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s).



Historical portfolio holding examples - Infosys

We asses & evaluate temporary disruption as possible opportunities

- Under new leadership business had started showing signs of improvement. Salil Parekh joined in Jan 2018
- Faced whistleblower problem in Oct 2019, evaluated in-depth and concluded that it was a bit frivolous
- Whistleblower led to steep correction Buy or sell ?
- Provided good entry opportunity stock was available at 13-14X

10 yr Average	
ROCE	35%
PAT CAGR	10%
Dividend Payout	44%



Source: Internal, Bloomberg, Nov 2020. The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s). The figures refer to the past and that past performance is not a reliable indicator of future results.



IPCA Laboratories Ltd

Strong management, superior ROCE and cost efficient pharma play

- Vertically integrated into API gives huge cost advantage
- One of the most capital efficient companies within the sector average ROCE FY10-15 = 25%
- ▶ Faced USFDA challenge in 2014 Buy or Sell ?
- ROCE cracked from 28% in FY14 to 5% in FY16; now back to 20%



Source: Internal, Bloomberg, Oct 2020. The sector(s)/stock(s)/issuer(s) mentioned in this presentation do not constitute any research report/recommendation of the same and the Representative Portfolio may or may not have any future position in these sector(s)/stock(s)/issuer(s). The figures refer to the past and that past performance is not a reliable indicator of future results.



Composite BM Performance (Since Dec 2000)

Average Daily Rolling Return	ЗҮ	5Y	7Y	10Y
MSCI India Index	13.4%	12.3%	10.4%	9.4%
MSCI Small Cap Index	18.7%	16.5%	13.3%	11.4%
Custom 20:80 Composite Index	18.0%	16.0%	12.9%	11.2%

Return / Risk (Rolling basis)	3Y	5Y	7Y	10Y
MSCI India Index	0.79	0.91	1.18	1.52
MSCI Small Cap Index	0.69	0.82	1.05	1.40
Custom 20:80 Composite Index	0.70	0.83	1.07	1.42

Source: Bloomberg. Data from Dec 2000 to June 2021. Past performance is not a reliable indicator of future results. Large & mid cap active composite consists of stocks with total market cap rank between from 1 to 100. Small Cap active composite consists of stocks with total market cap rank between from 101 to 250. All figures in USD



Benchmark Performance, as of months ending

	29/05/2020 to 31/05/2021	31/05/2019 to 29/05/2020	31/05/2018 to 31/05/2019	31/05/2017 to 31/05/2018	31/05/2016 to 31/05/2017
MSCI India Index	56.36%	-17.04%	7.94%	6.47%	17.47%
MSCI India Small Cap Index	92.75%	-22.12%	-6.98%	-1.35%	37.94%
DSP Strategy	62.80%	-10.39%	2.94%	-2.19%	30.67%
India Focused UCITS	56.72%	-16.83%	2.32%	2.20%	22.08%
Custom 20:80 Composite Index	85.47%	-21.11%	-4.00%	0.22%	33.84%
MSCI ACWI Index	37.16%	0.28%	3.61%	8.62%	16.48%
MSCI USA Index	40.36%	6.33%	8.07%	12.35%	15.60%
MSCI Europe Index	32.06%	-8.60%	-1.44%	2.31%	18.27%
MSCI Japan Index	22.44%	1.05%	-6.24%	8.46%	17.67%
MSCI UK Index	26.25%	-20.42%	-6.72%	5.38%	9.84%
MSCI China Index	25.48%	11.17%	-8.86%	19.00%	30.32%
MSCI Brazil Index	41.01%	-35.26%	34.70%	-3.11%	13.70%
MSCI Russia Index	30.28%	-17.68%	19.78%	19.89%	5.48%
MSCI EM Index	38.14%	-5.67%	-1.37%	5.81%	21.18%
MSCI Developed Index	37.04%	1.08%	4.26%	9.02%	15.92%

Source: Bloomberg, Internal. All returns in USD terms, as of 30th June 2021. The DSP Strategy has been implemented since 14 Nov 2006 through certain products managed by DSP Investment Managers Pvt. Ltd., which are not available for investment in any jurisdiction except for India. India Focused UCITS refers to a composite of all funds that invest into India via the UCITS platform. The custom 20:80 Index is an index weighted as 20% MSCI India Index and 80% MSCI India Small Cap Index. Large & mid cap active composite consists of funds falling in the large cap category as defined by the Indian regulator SEBI – Securities and Exchange Board of India. Small cap active composite consists of funds falling in the mid cap category as defined by the Indian regulator SEBI. For further details on MSCI and SEBI categories, please refer to the slide in the Appendix titled 'Market-cap Classification: SEBI versus MSCI'.



Stock Performance, as of months ending

	29/05/2020 to 31/05/2021	31/05/2019 to 29/05/2020	31/05/2018 to 31/05/2019	31/05/2017 to 31/05/2018	31/05/2016 to 31/05/2017
SRF	101.78%	18.51%	79.34%	10.12%	17.35%
Infosys	114.80%	0.54%	12.00%	39.73%	-20.09%
Symphony	17.4%	-28.86%	-13.20%	4.28%	9.52%
Ipca Laboratories	21.02%	82.45%	31.18%	42.07%	0.78%

Source: Bloomberg, Internal. All returns in INR terms, as of 30th June 2021. The figures refer to the past and that past performance is not a reliable indicator of future results.



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